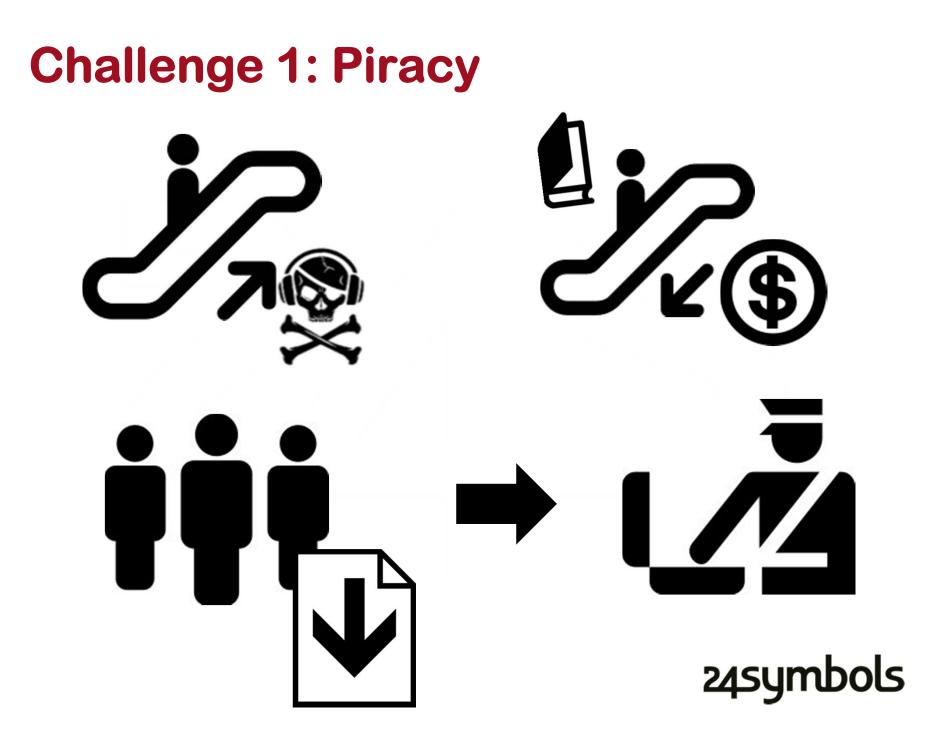


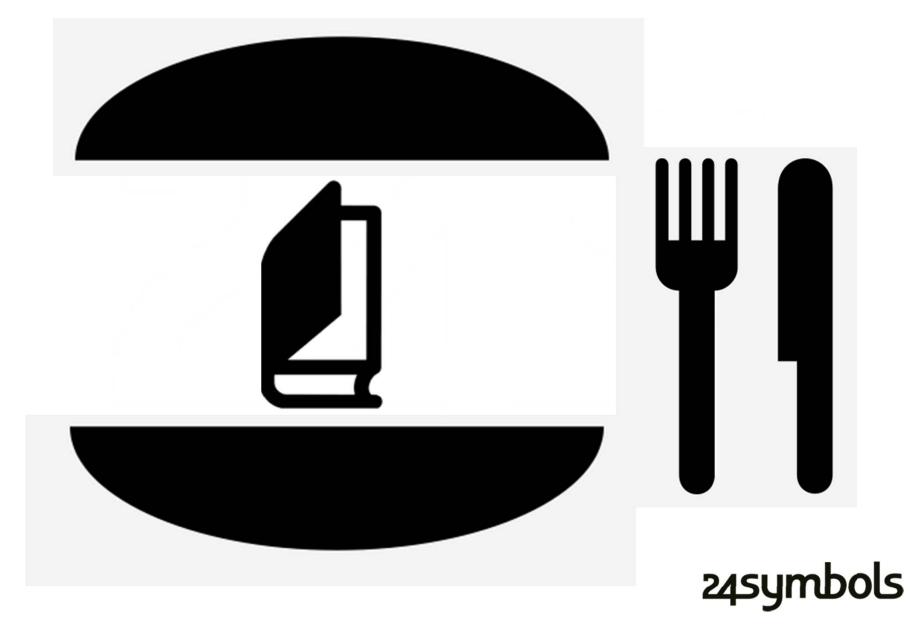
Panel: Breakthrough Business Models

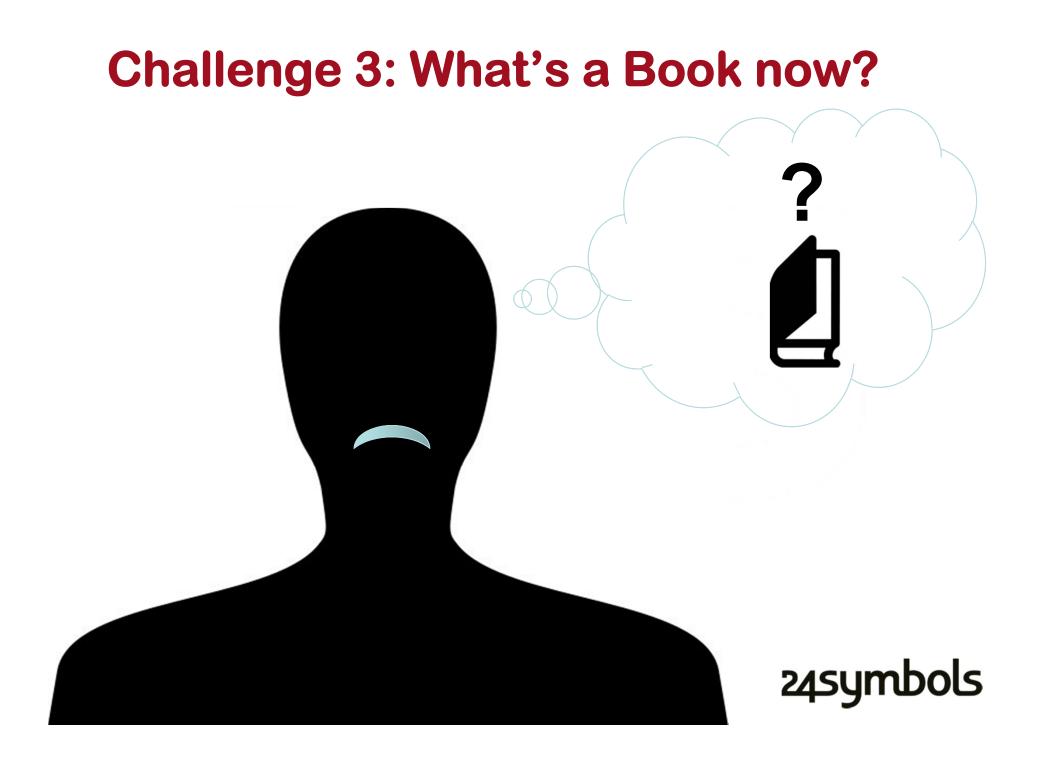
Justo Hidalgo Co-founder, Chief Product Officer May 23rd, 2011





Challenge 2: Cannibalization



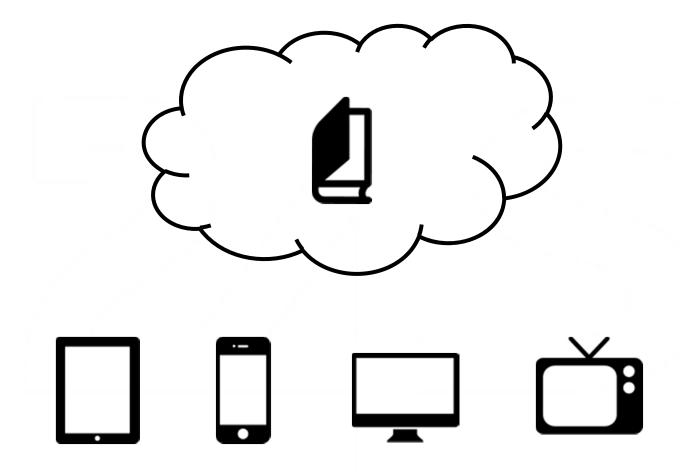


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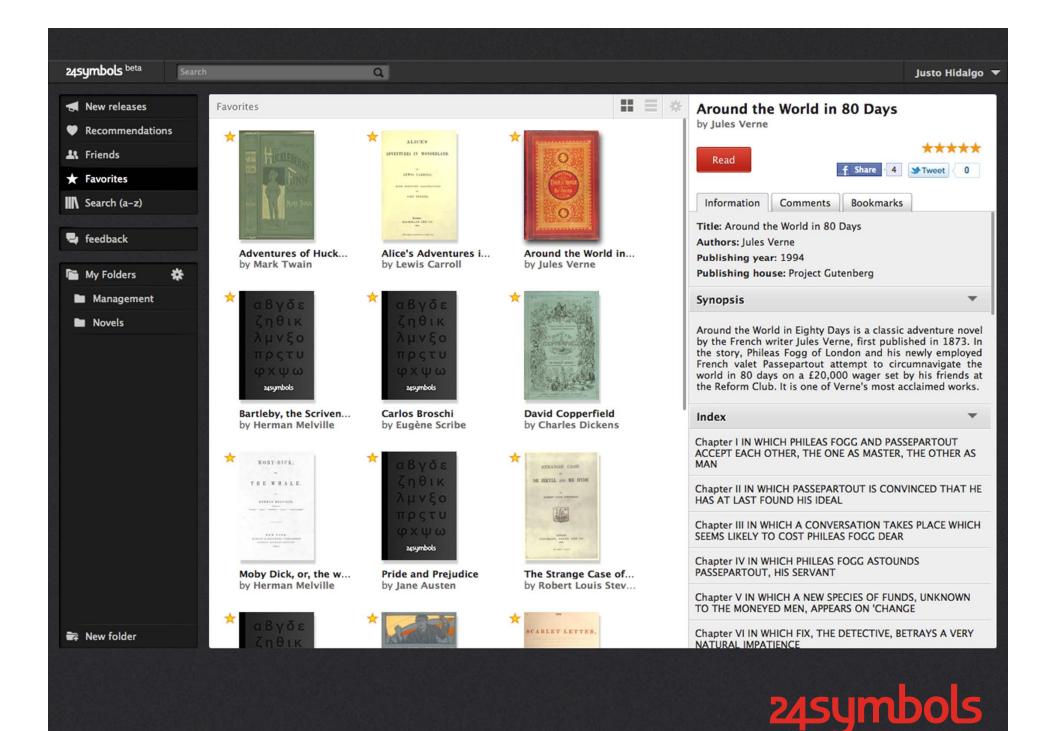


On the cloud









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Around the World in 80 Days

IL :≡ ∧A

Barceló

HOTELS & RESORT

El Corte Ingles

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VIAJES

"But have you got the robber's description?" asked Stuart.

"In the first place, he is no robber at all," returned Ralph, positively.

"What! a fellow who makes off with fifty-five thousand pounds, no robber?"

"No."

"Perhaps he's a manufacturer, then."

"The Daily Telegraph says that he is a gentleman."

It was Phileas Fogg, whose head now emerged from behind his newspapers, who made this remark. He bowed to his friends, and entered into the conversation. The affair which formed its subject, and which was town talk, had occurred three days before at the Bank of England. A package of banknotes, to the value of fifty-five thousand pounds, had been taken from the principal cashier's table, that functionary being at the moment engaged in registering the receipt of three shillings and sixpence. Of course, he could not have his eyes everywhere. Let it be observed that the Bank of England reposes a touching confidence in the honesty of the public. There are neither guards nor gratings to protect its treasures; gold, silver, banknotes are freely exposed, at the mercy of the first comer. A keen observer of English customs relates that, being in one of the rooms of the Bank one day, he had the curiosity to examine a gold ingot weighing some seven or eight pounds. He took it up, scrutinised it, passed it to his neighbour, he to the next man, and so on until the ingot, going from hand to hand, was transferred to the end of a dark entry; nor did it return to its place for half an hour. Meanwhile, the cashier had not so much as raised his head. But in the present instance things had not gone so smoothly. The package of notes not being found when five o'clock sounded from the ponderous clock in the "drawing office," the amount was passed to the account of profit and loss. As soon as the robbery was discovered, picked detectives hastened off to Liverpool, Glasgow, Havre, Suez, Brindisi, New York, and other ports, inspired by the proffered reward of two thousand pounds, and five per cent. on the sum that might be recovered. Detectives were also charged with narrowly watching those who arrived at or left London by rail, and a judicial examination was at once entered upon.

There were real grounds for supposing, as the Daily Telegraph said, that the thief did not

Chapter III IN WHICH A CONVERSATION TAKES...

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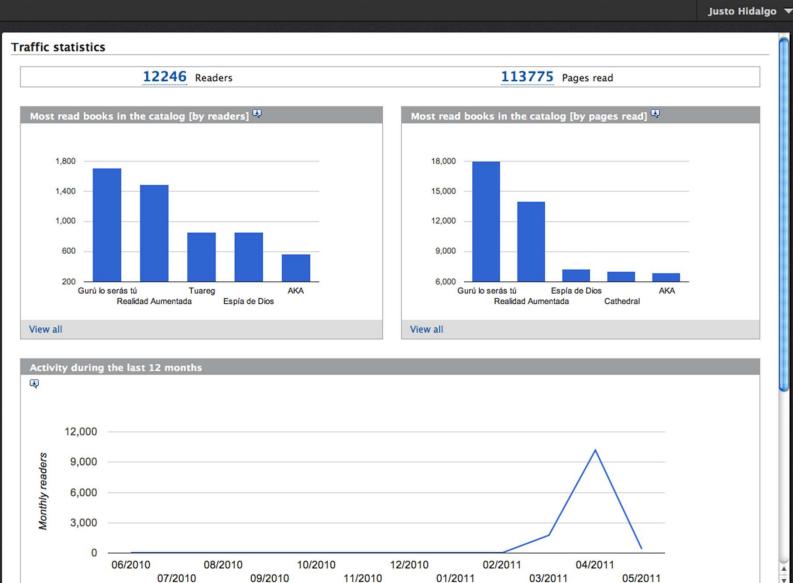
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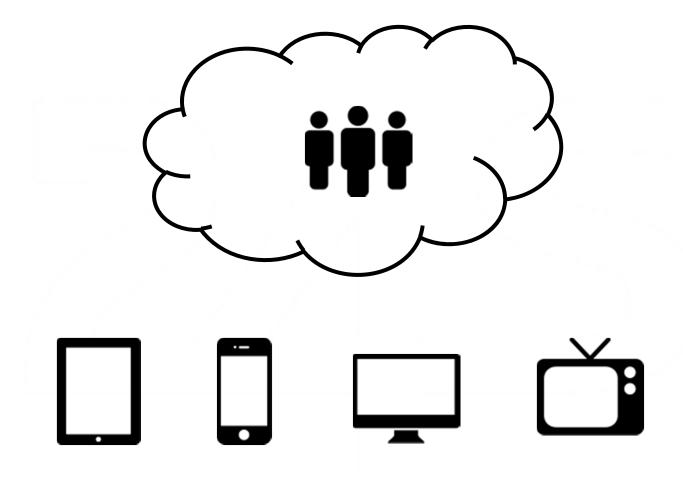
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★ Control panel





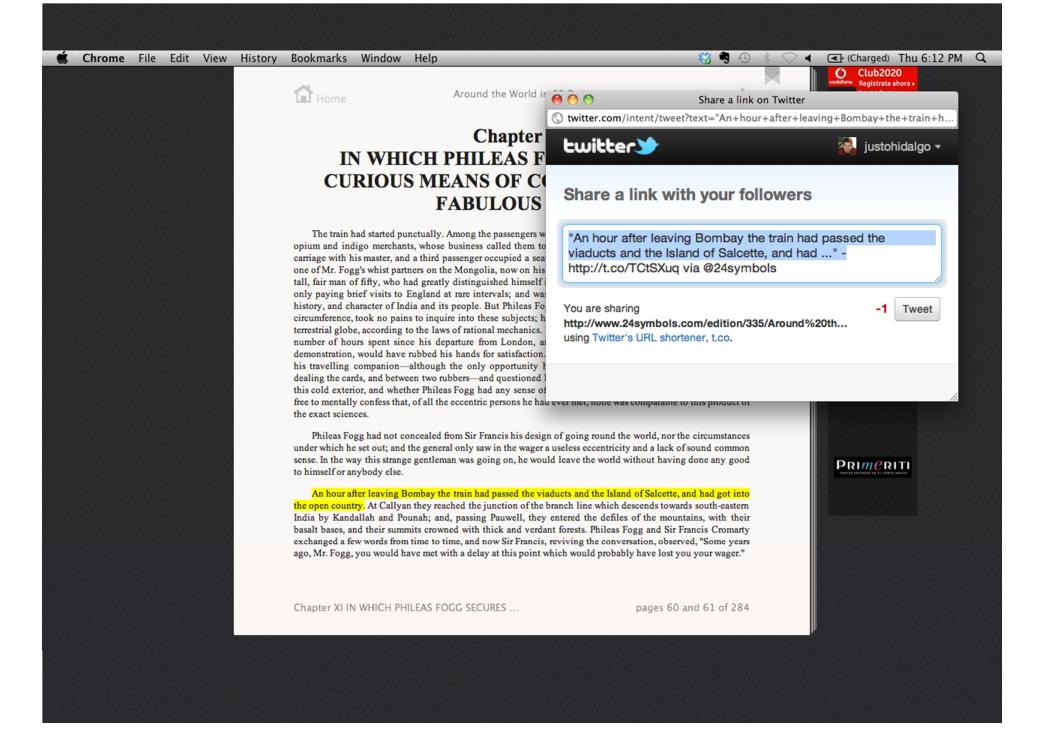
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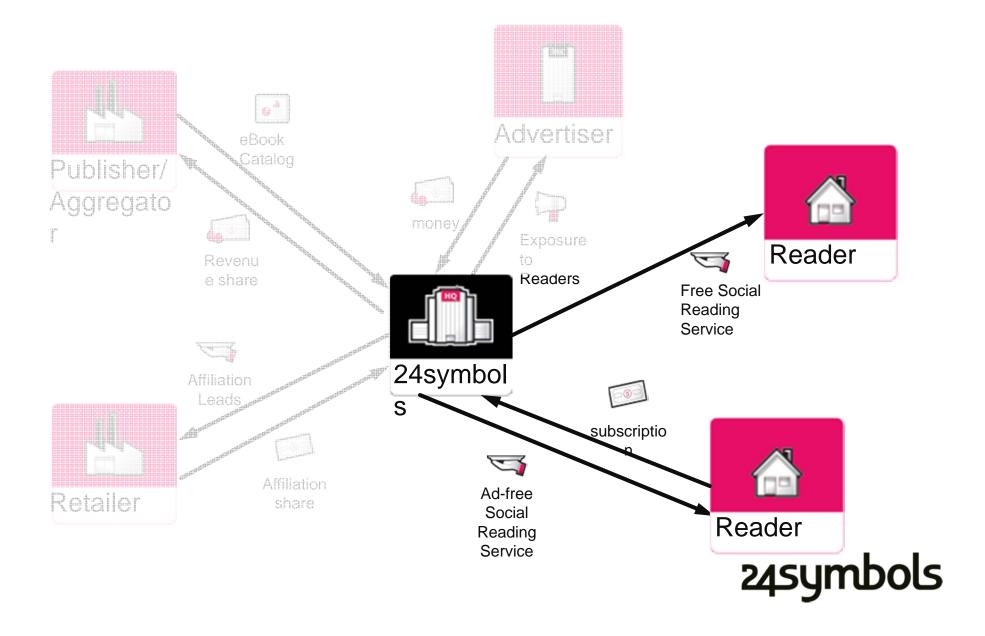
Freemium Business Model

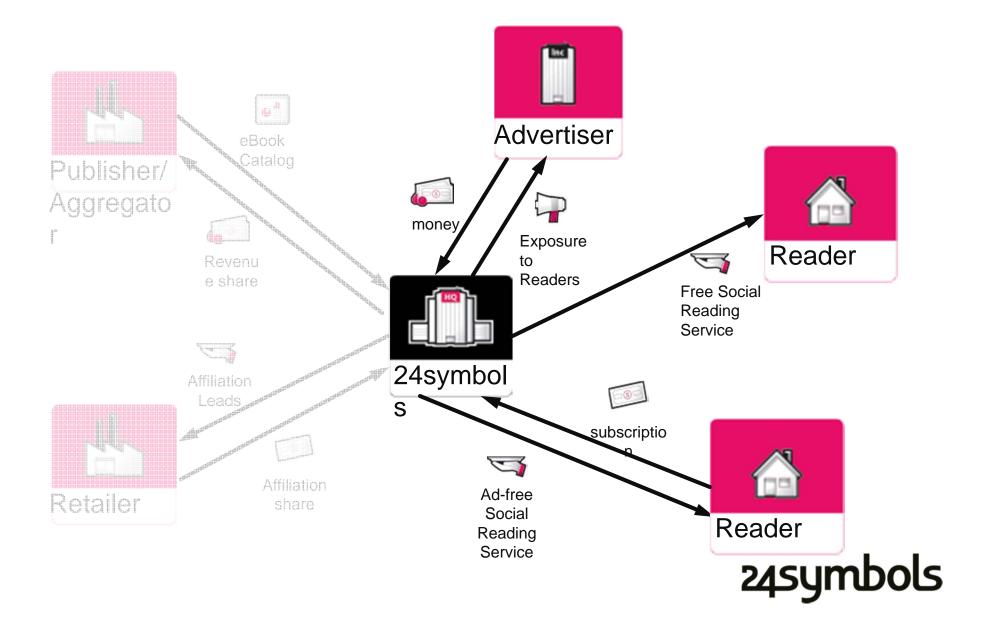
Free: ability to read ebooks, free and with non-intrusive ads

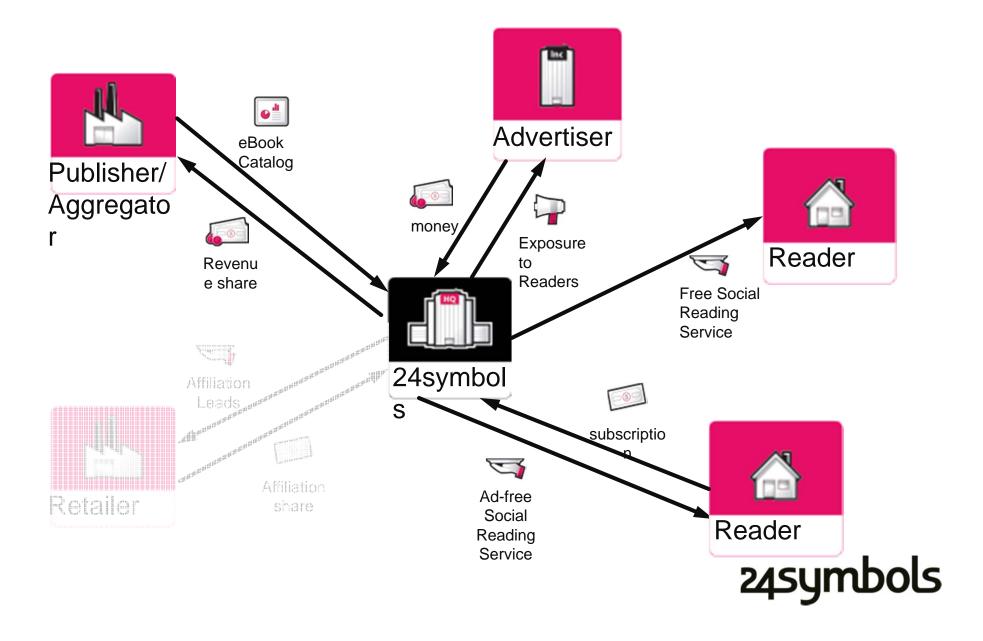
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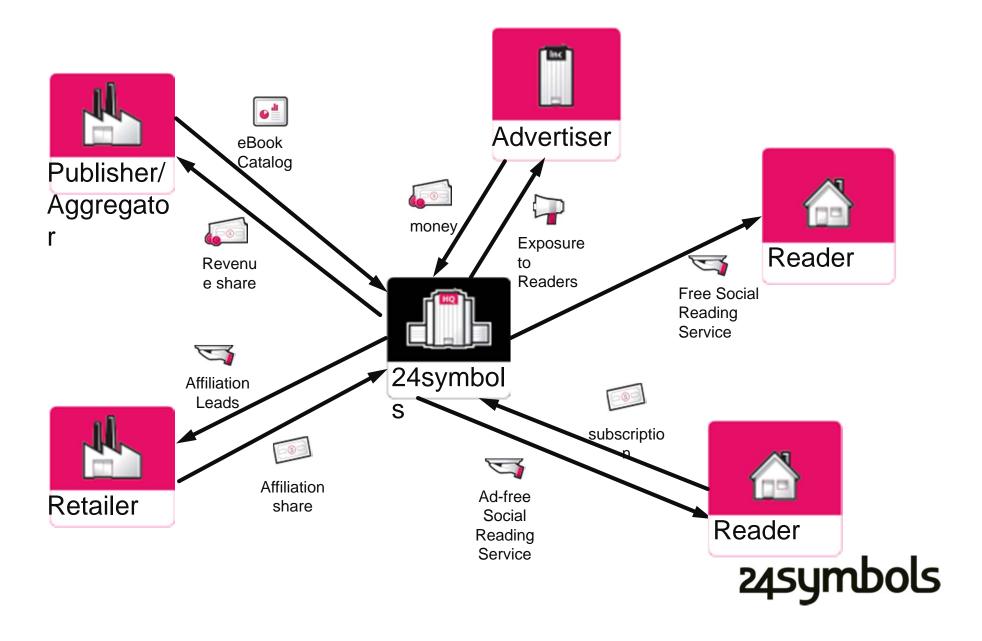
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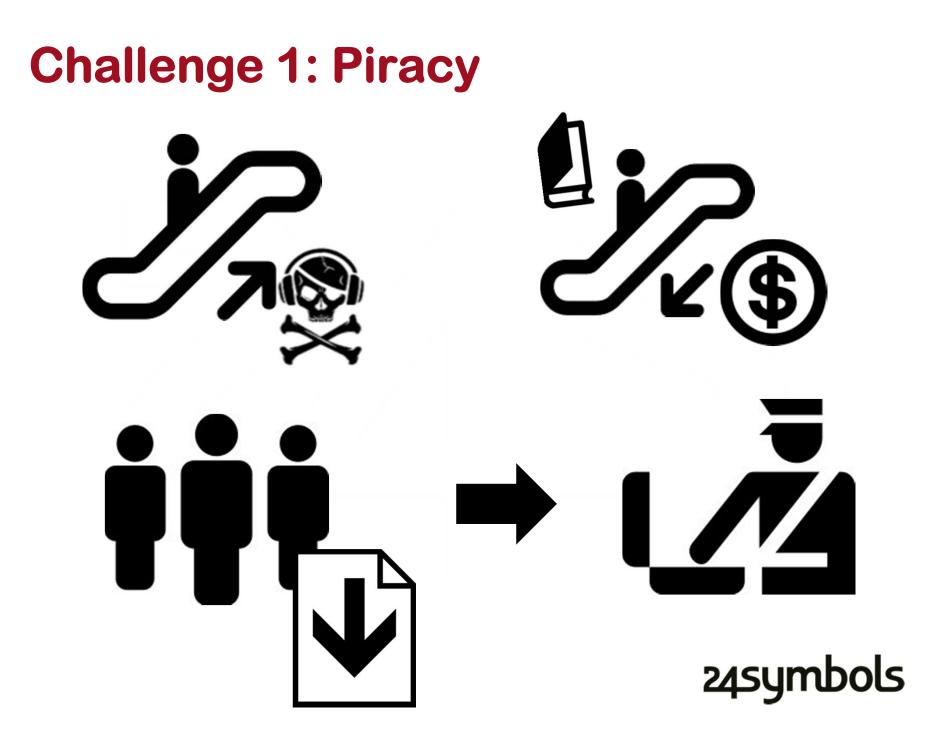


Income

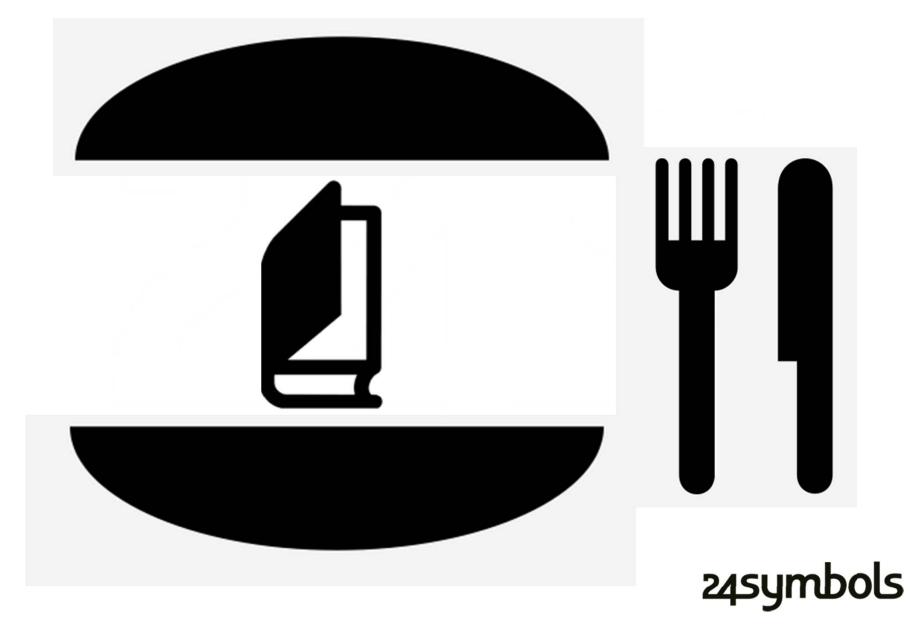
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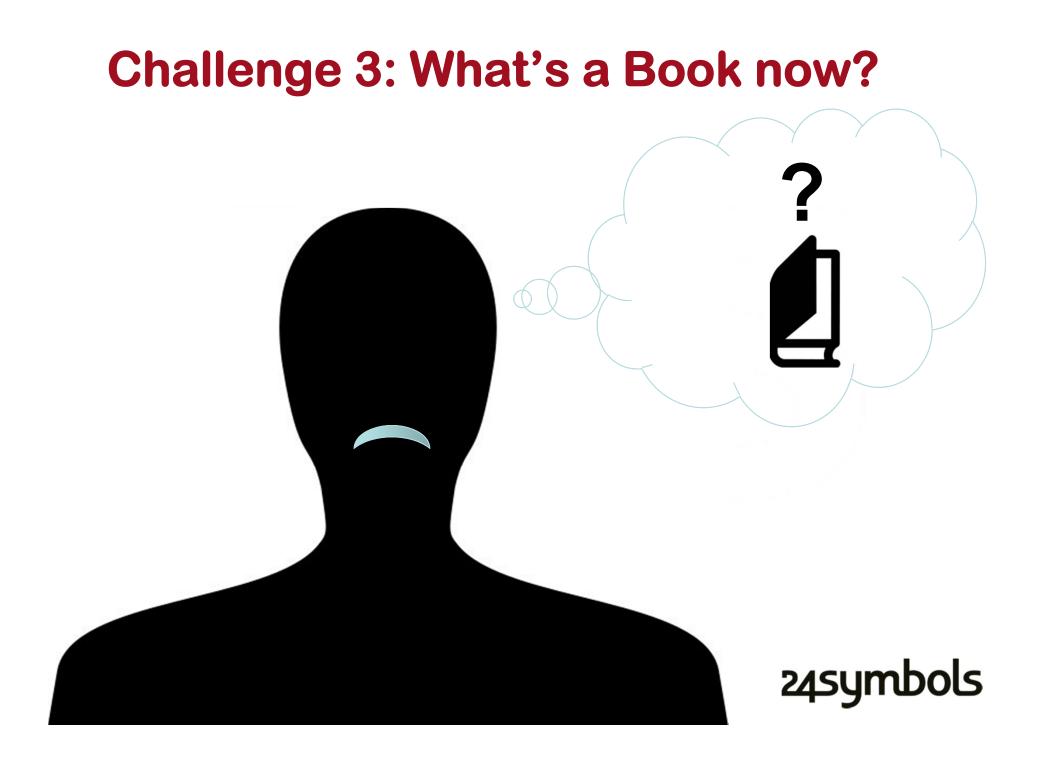
Publisher's	70% Total Income	X	Publisher's Pages Read
Income =	Total Pages Read		





Challenge 2: Cannibalization





It's happening now

Private Beta released on March 31st

- Number of invitations requested: 6,000 on March 31st, 25,000+ on May 22nd
- Number of active beta users: 12,000
- Number of pages read: 150,000+
- Next milestone: June 30th
 - Premium model
 - Apps





245

Thanks!

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